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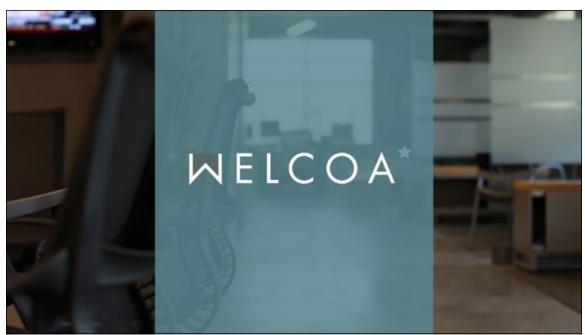
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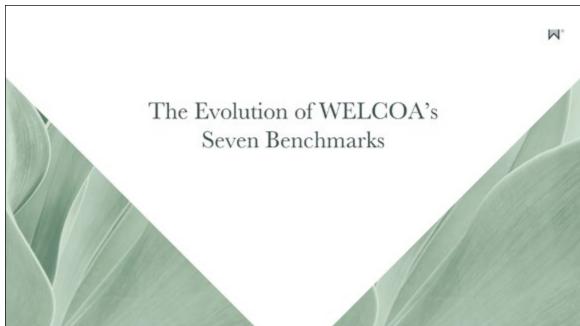
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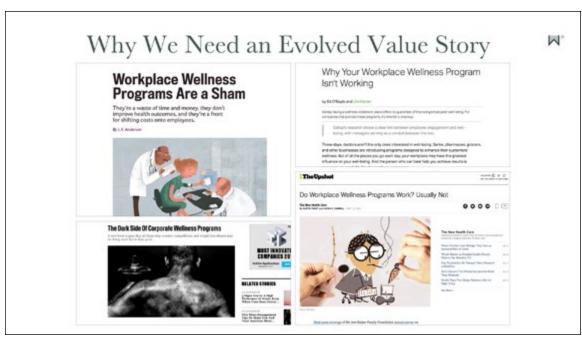
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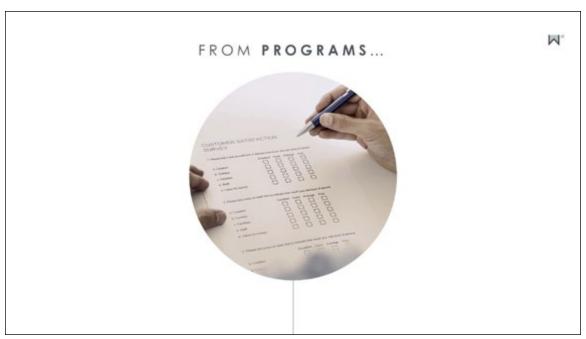
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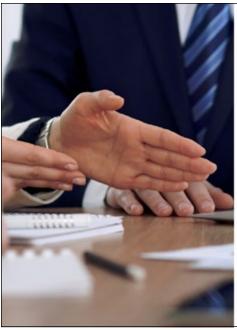
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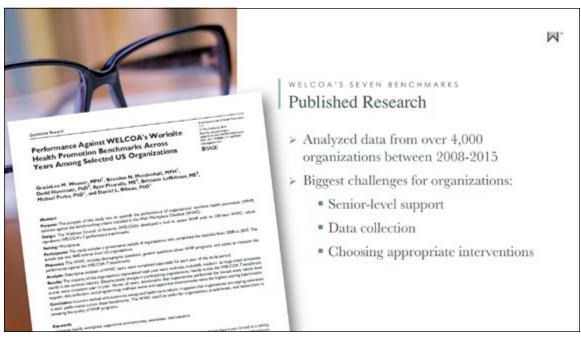
WELCOA'S SEVEN BENCHMARKS

Advisory Council

Since April of 2015, we've been putting our heads together with some of the best and brightest in the industry.

- Focus groups with Well Workplace Award winners
- Researchers from the University of North Carolina at Greensboro
- Influencers from the Human Resources Institute, Best Places to Work, Edington Associates and Kaiser Permanente.

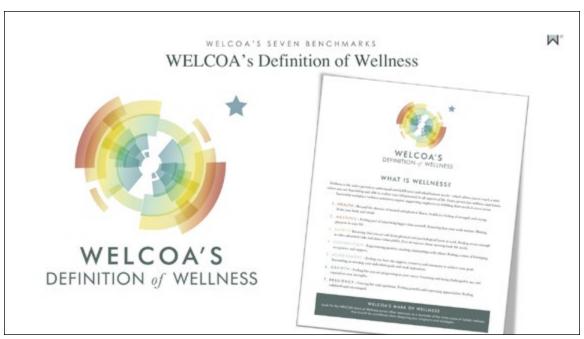
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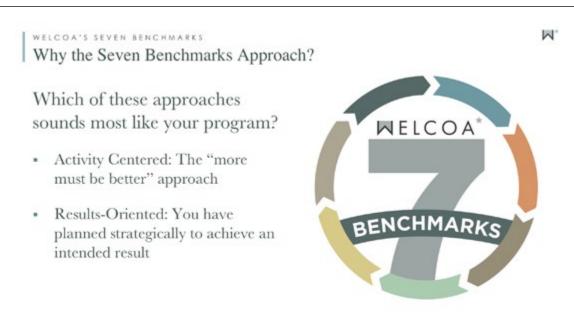
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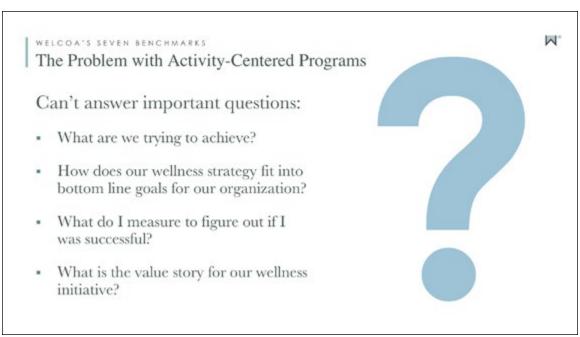
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Five Questions to Ask Leadership

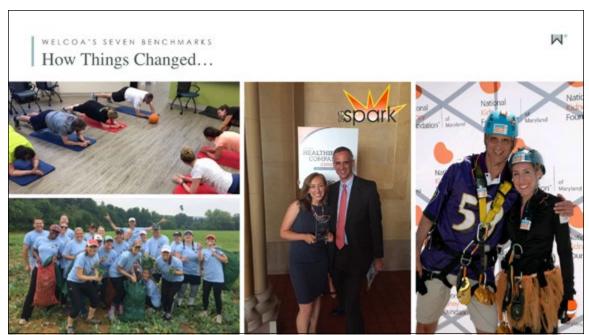
- If we do nothing else this year in our wellness program, we must...
- The single most important item we must accomplish in our wellness initiative is...
- 3. Fast forward to next year. What conversation about your wellness program do you hope to overhear between two colleagues?
- 4. A new colleague asks why your company created your wellness program. How would you respond?
- 5. How would you describe the wellness program to a friend?



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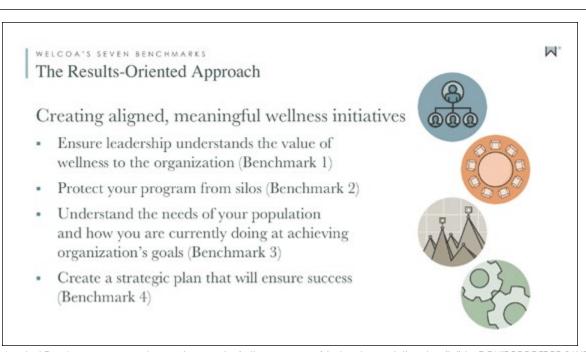
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M.

AN IDEAL APPROACH TO LEADING FOR WELLNESS IS ...

- » Inclusive and aligned Stakeholders throughout the organization play important leadership roles.
- » Strategic Health and wellness is embodied in the organization's vision and mission.
- » Systemic Leaders at all levels consider the health and wellness impact of everything they do.
- » Caring and Compassionate Leaders at all levels support employee health and wellness not just because it makes good business sense, but because they genuinely care.

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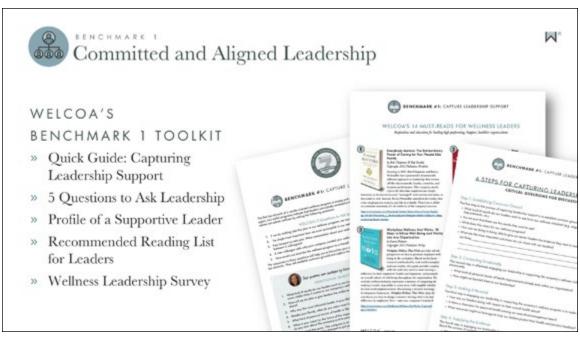
M.

GETTING TACTICAL:

- » Align your organization's vision and values with employee wellness.
- » Create a wellness vision statement that is separate from your organization-level vision and values—but is communicated to employees by leadership.
- » Position the wellness strategy as a way to achieve the larger vision of the organization
- » Build wellness into standardized ("non-wellness") management and leadership training
- » Consider building wellness of employees into performance goals of leaders/managers

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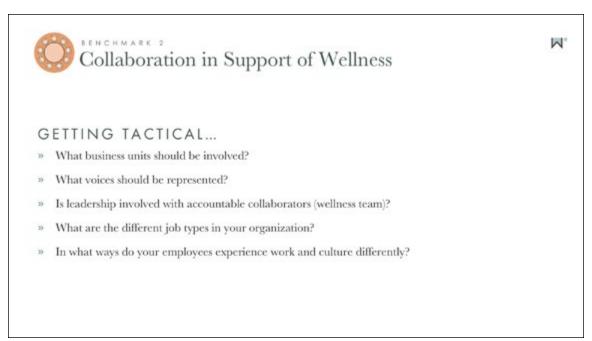


M.

AN IDEAL APPROACH TO COLLABORATING IN SUPPORT OF WELLNESS IS...

- » Inclusive All employee and stakeholder groups from throughout the organization are involved in planning and executing the organization's approach to wellness.
- » Collaborative and cooperative There is a team (either formal or informal) of cross-functional stakeholders who collaborate and coordinate in support of employee wellness.
- » Empowered The people responsible for wellness are empowered and funded.

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M

Collecting Meaningful Data to Evolve a Wellness Strategy

Note: This benchmark is designed to belp you understand your employee population, uncover what matters to the people in your organization, assess the current state of your organization, and inform your wellness vision and goals. It addresses bow you collect and safeguard data, and how you use what you learn to shape your efforts to support health and wellness.

AN IDEAL APPROACH TO COLLECTING DATA IS ...

- » Meaningful Measures matter. Meaningful measures are used to guide relevant strategy and initiatives.
- » Respectful Respect for privacy and confidentiality is paramount.
- » Representative Employee perspectives and needs are actively addressed in the organization's approach to wellness.

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BENCHMARK 3

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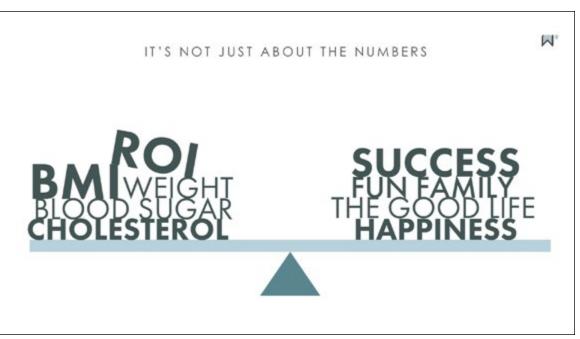
Collecting Meaningful Data to Evolve a Wellness Strategy

GETTING TACTICAL...

- » Data collected to fulfill this benchmark should assess current state of organization's strategic goals ("How are we currently doing?")
- » Data collected to fulfill this benchmark should assess all areas of employees' wellness in the current state:
 - Physical health
 - · Emotional health
 - · Mental health
 - Sense of meaning/purpose/personal values
 - · Financial wellness
 - Perceived safety (physical and psychological)
 - · Perceived ability to grow professionally within the organization

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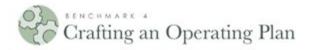
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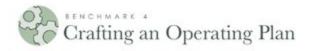


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AN IDEAL APPROACH TO OPERATIONS PLANNING IS ...

- » Inclusive –All relevant internal employee groups and external stakeholder groups are involved in operations planning.
- » Strategic The operations plan reflects the vision, values and purpose of wellness in the organization that was outlined in Benchmark #1.
- » Accountable The operations plan outlines accountability for specific goals and tasks.

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GETTING TACTICAL ...

- » Start with writing your wellness vision based on how you think wellness is positioned to achieve broader organizational goals and what you know your employees want and need.
- » Write SMART goals for one year of planning to take steps toward achieving your vision.
- » What initiatives will help you achieve your goals?
- » Who will be responsible for implementing your initiatives?
- » How will you know if you were successful?

SAVE YOUR FILE! ↓

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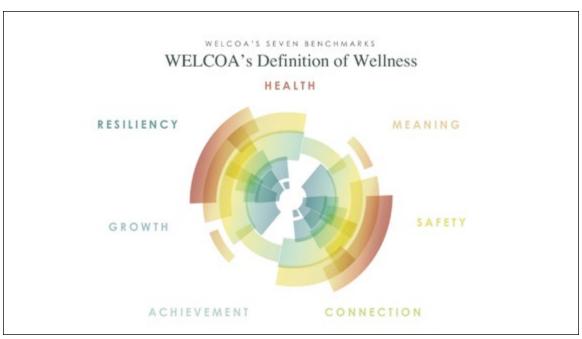


AN IDEAL APPROACH TO INITIATIVES THAT SUPPORT WELLNESS IS....

- » Strategic An organization's strategy for supporting employee wellness is grounded in its core vision and purpose and guides everything it does.
- » Comprehensive Wellness resources help employees across the health continuum live healthy and thriving lives (beyond the absence of risk and illness).
- » Goal-supportive Wellness operates under the core belief that people are motivated to improve their wellness. Initiatives are designed to help employees succeed at what they want to achieve.
- » Need-supportive
 - Wellness approaches support basic human needs of autonomy, relatedness, and competence.
 - Wellness approaches are designed to build connections, strengthen relationships, and reinforce team collaboration.

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ENCHMARK 5

Choosing Initiatives that Support the Whole Employee

M.

GETTING TACTICAL ...

- » What programmatic approaches are we going to use to achieve our goals?
- » Do the programs we roll out align with what we said our vision for wellness is?
- » Do our programs support the whole employee in all aspects of wellness?
 - · Physical health
 - · Emotional health
 - · Mental health
 - · Sense of meaning/purpose/personal values
 - · Financial wellness
 - Perceived safety (physical and psychological)
 - · Perceived ability to grow professionally within the organization

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AN IDEAL APPROACH TO CREATING A SUPPORTIVE ENVIRONMENT FOR WELLNESS IS...

- Strategic The organization's strategy for creating a supportive environment and culture is grounded in the core vision and purpose of the organization.
- » Positive Wellness approaches focus on building a positive future built on current points of strength.
- » Integrated Core approaches for supporting wellness are integrated across all organizational functions and departments.
- » Need-supportive
 - · Physical health
 - Work environments support basic human needs of autonomy, relatedness, and competence.
 - Work environments are designed to build connections, strengthen relationships, and reinforce team collaboration.

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GETTING TACTICAL ...

- » Increasing physical activity
- » Reducing tobacco use
- » Promoting better nutrition
- » Improving workstation ergonomics
- » Integrating safety and emergency policies or task forces
- » Actively addressing issues of mental health and substance abuse
- » Managing and reducing job-related stress
- » Increasing participation in provided wellness resources among all employees regardless of job type
- » Maintaining organizational benefits that promote good health among all employees

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Cultivate Supportive Health Promoting Environments, Policies, and Practices

M.

ENVIRONMENTAL ENGINEERING

- » Casinos are brilliantly designed from an environmental perspective... Few settings can manipulate the human mind as successfully as these places.
- » Every day in the U.S., slot machines alone take in more than \$1 billion in wagers.



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M

5 AREAS TO CONSIDER

- 1. Environment, Policies & Practices
 - The built environment (WELL Building Standard, FitWell, etc.)
 - Worksite and workstation conditions are designed to support more physical activity
 - c. Access to healthy food
 - d. Access to private spaces
- 2. Employee Benefits

Organizational culture incorporates multiple touchpoints

for wellness

- a. Communication systems
- b. Traditions & symbols
- c. Training integrates health and wellness
- d. Recognition programs and models for pro-wellness behaviors (vs. overwork, etc.)
- 4. Supportive social atmosphere/opportunities for connectivity
- 5. Sustainable and socially responsible business practices
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Note: This beachmark is designed to help you understand the impact of your efforts to support health and well-being. It also reflects how findings from our evaluation are communicated and how they inform continuous improvement efforts in your organization.

AN IDEAL APPROACH TO IMPROVING WELLNESS APPROACHES IS...

- » Strategic The organization has meaningful measures and objective success criteria that reflect the stated goals of the organization (strategic priorities outlined in Benchmark 1) and specific approaches for supporting health and well-being (initiatives, resources, services described in Benchmarks 4, 5 & 6).
- » Generative Metrics and findings are used to give rise to new and innovative ideas or possibilities that will serve the greater good.
- » Comprehensive The full value of our investment in the health and well-being of employees (i.e., value to employees and value to the organization) is frequently evaluated.

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Get Trained On the Seven Benchmarks

1. Take the Checklist

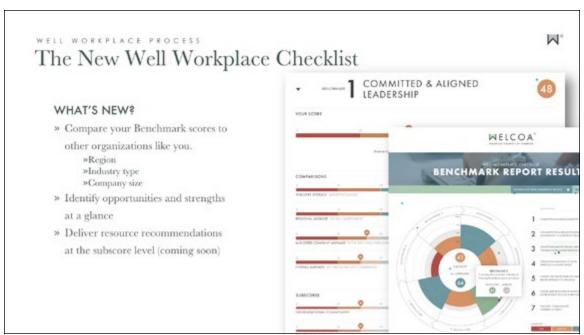
WELLOA'S SEVEN BENCHMARKS

WELL WORKPLACE CHECKLIST

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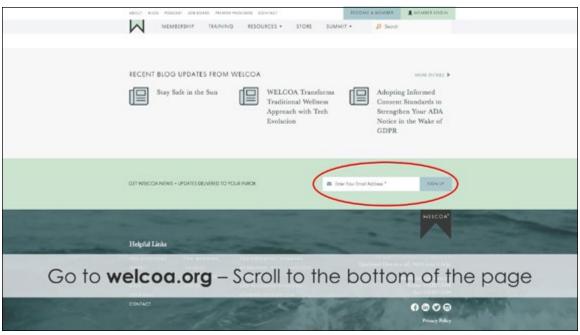
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New Award Process for 2019

- Brand new award application coming in 2019!
- Deadline to apply for 2018 award is September 30



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