

New social constructs – considerations for changing work environments

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What Defines an Individual's Wellness / Health?

Genetics + Behaviors + Motivations + Environment

The Impact of Social Risks

An individual's productivity, performance, investment, and awareness can be impacted by a health condition that could be exacerbated by a social risk

External, systemic social risk factors can create and/or confirm underlying employer culture and mission intentions

Internal, widespread social risk factors can impact employer business performance, profitability, and reputation

New Social Constructs

Pandemic

Mental Health

Diversity and Inclusion

Basic Needs Security

Legal and Regulatory Changes

Work/Life Balance

Stress and Anxiety

Education Divide

Connection

Social Justice Movement

Employer Programs in Light of COVID-19

Programs/Initiatives Focused On	Currently in Place	Considering in Next 60 Days
Increased Communication on Existing Resources	90%	8%
Emotional Health	88%	3%
Financial Management	68%	12%
High Risk Populations	58%	27%
Training for Managers to Manage Virtual Teams	53%	27%
Employees Who Are Pregnant	52%	18%
Choosing Wisely/Shared Decision Making	46%	23%
Caregiving Support Services	42%	18%
Social Determinants of Health Impacting Your Workforce	40%	28%
Cultural and Ethnic Diversity	40%	17%

National Alliance of Healthcare Purchaser Coalitions. Covid-19 Employer Return to Work Strategies: Survey Results

Some Common Sense Advice

- Recognize your role...workplaces can be both a contributor and addressor of social risks
- Find trusted partners...the good news is this space is already filled with innovative ways to understand and support social risks or needs for both individuals and organizations
- Consider likely obstacles...social risks and needs are often a delicate and/or private matter so be certain you recognize and respect an individual's situation
- Manage your expectations...addressing social needs is a long-term initiative and should be inherent in your culture and mission indefinitely
- Be alert...social needs and risks can shift abruptly and having dedicated eyes on internal and external factors can be beneficial
- Communication and utilization is vital...using data to help identify individuals in most need will help increase effectiveness

Data &
Analytics
Strategies are
Key

Value of Data & Analytics

- Lots of publicly available data and industry-standard social needs assessments
- Many programs can be expensive so knowing which ones to pursue and the right KPIs to track can be valuable, focusing on engagement to start
- Adding social components to risk stratification efforts can provide upwards of a 20% increase in the proper and timely identification of at-risk individuals
- Programs that address both the physical and social health of employees have been shown to have a 10% decrease on medical claims cost annually



Thank you!